Family Engagement Best Practices Rubric and Assessment

Alexandria City Public Schools

Alexandria City Public Schools believed that the positive involvement of family and community partners is critical to student success. To better engage our families and community partners, The Family and Community Engagement Center is implementing a new rubric and assessment tool to help staff, schools and community partners work in collaboration with families using best practices to engage all families in an equitable way. Collaborative decision-making processes shall be incorporated in appropriate district actions to improve student outcomes.

Alexandria City Public Schools shall strive to actively build partnerships with families and the community by:

Fostering safe and welcoming environments

A safe and welcoming environment means that all visitors to a school are recognized, greeted, treated respectfully and provided the best information possible about their schools. Alexandria City Public Schools recognizes that a welcoming environment is a balance between open schools and the protection of our students. All visitors will be welcome in our schools, but Alexandria City Public Schools shall continue to require proper identification of visitors to ensure the safety of our students and the proper educational environment for students.

Strengthening relationships and capacity with families, teachers, school and district administrators and community partners

Alexandria City Public Schools recognizes the importance of families as educators in their student's lives. Alexandria City Public Schools respects and honors the insights, knowledge and skills that families contribute to the success of their students and schools. Alexandria City Public Schools believes that working together with families and the community is the best way to increase student success. Alexandria City Public Schools, through curriculum selection committees, instructional councils, health and wellness committees, parent organizations, Title I resources and many other community for development of educational programs. These committees represent the epicenter of information sharing and capacity building.

Expanding communication between families, community partners and schools

Effective communication is a way of sharing information in which the expertise and insights of both families and schools is validated and utilized to improve the lives of students. Communication includes active listening with the intent to understand and enter into respectful dialogue with all involved parties.

Effective communication is critical to provide clarity regarding the academic and social-emotional needs of students and to increase the number of family members engaged in their student's education. Alexandria City Public Schools accepts the responsibility of communicating district decisions, goals and academic programs. Alexandria City Public Schools encourages families and community partners to actively participate and listen to information so meaningful dialogue may take place between the district and the community.

Cultivating Equitable & Effective Systems

Equitable and effective systems exist when every school, regardless of geographic location, institutionalized strategies for ensuring that all students and families are adequately served. As outlined in Board of Education policy, Alexandria City Public Schools shall strive to integrate innovative educational programs to address the diverse needs of students, ensure that each student succeeds, and close the educational gap. Alexandria City Public Schools must provide the necessary support to teachers in each school to establish an effective academic environment that supports the success of each student in collaboration with family and community members. Family Engagement Collaborative

Elements of the School Assessment Tool

1. The Seven Foundations

Family Engagement best practice, classifies activities into seven key foundations. The foundations provide the basic structure of the *School Assessment Tool*. They describe how school communities can strengthen engagement with families and the community to improve student learning outcomes.

2. Outcome statement

Outcome statements provide schools with guidance about the types of practices and behaviors the school could achieve. The outcomes can be measured or evaluated through the collection of data or observation.

- A. **Communication:** Effective communication is a two-way exchange between families and schools that involves information sharing and opportunities for schools and families to learn about each other. **Outcome:** Effective two-way communication between families and school using a range of strategies to regularly seek and share information about students' achievements and learning needs, school policies, practices and community initiatives.
- B. **Strengthening relationships and capacity:** Inclusive school policies, practices and programs build a culture of welcome, inclusion and belonging for all families that reflects and respects diversity within the school's community. **Outcome:** School policies and practices, learning activities and community building initiatives have built a culture of welcome, inclusion and belonging that reflects and respects the diversity within the school community.
- C. **Connecting learning at home and at school:** Connections between families and school that promote student learning and high expectations from both teachers and family contribute to students' success at school. **Outcome:** Families and the school share responsibility for student learning and wellbeing. They work together to create positive attitudes to learning, develop shared understandings of how children learn and programs to build on families' capacity to support learning at home.
- D. Recognizing the role of the family: Families, as the first and continuing educators of their children, assist and encourage their children's learning in and out of school and support school goals and directions. Outcome: School policies, practices and programs acknowledge families as partners in their children's education. Schools recognize and build on the capacity of families to assist and encourage their children's learning in and out of school and support school goals and directions.
- E. **Shared Decision making:** Families play meaningful roles in the school decision-making processes through parent representative bodies, committees and other forums. **Outcome:** Families and community members are active contributors to school decision making and planning processes. They engage in relevant decisions about supporting student learning, school policy and practice and community building initiatives.
- F. Collaborating with Community: Developing relationships with government and non-government agencies, community groups, businesses and other educational providers strengthens the ability of schools and families to support their children's learning and development outcomes. Outcome: School has strategically developed on-going relationships with government and non-government agencies, community groups, businesses and other educational providers which enhance learning opportunities and outcomes for students and families.
- G. **Participating:** Every member of the school community has something to offer and families' time, energy and expertise supports learning and school programs in many ways. **Outcome:** Families and community members contribute to the life of the school in ways that reflect their interests, skills, experience and capacity to do so.

Elements of the School Assessment Tool

- 3. Elements of effective practice: Four examples of effective practice have been provided for each element.
- 4. Stages of engagement: The three stages, Developing, Building, Sustaining, within each element represent a continuum of engagement.
- 5. The matrix: The matrix combines the descriptions for each element of effective practice, with examples, across the three stages of engagement.
- 6. Overall rating for the dimension: On completion of the matrix schools will be able to clearly identify and rate their current stage of engagement for the element, after all statements in the matrix have been considered.
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Instruction on how to use the School Assessment Tool

1. Getting started

Effective use of this tool requires participation by the whole school community-students, families, school staff and members of the community. The assessment of school practice can be made by individuals, teacher groups, family groups, student groups or by the whole school community. It is important to gain an understanding of how the school is operating across the seven dimensions before taking any action.

2. Individual assessment

Step 1: Start with the first element of effective practice, then read the descriptions for the three stages.

Read the examples to get a sense of what school practice might be at the different stages. As you read the statements, ask yourself: Is this statement true of my school?

- A. If you haven't enough information or knowledge to properly answer, select Don't know at the end of the row in the rating column and move down to the next element of effective practice.
- B. If you think the statement is not true or there is very little evidence of this practice, select Not here yet at the end of the row in the rating column and move down to the next element of effective practice.

Step 2: If you think the statement is true, read on to the next stage.

Ask yourself the question again: Is this statement true of my school?

- If you answer No, then go back to the previous stage and highlight that cell, select Developing in the last column. Move down to the next element of effective practice.
- If you answer Yes, read on to the next stage. Once again, ask yourself the question: Is this statement true of my school?
 - If you answer No, then go back to the previous stage and highlight that cell, select Building in the last column. Move down to the next element of effective practice.
 - If you answer **Yes**, highlight this cell, select **Sustaining** in the last column and then move down to the next element.

Step 3: Repeat steps 1 and 2 for the other three statements of effective practice.

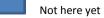
Step 4: Decide the overall rating for the Element

- look to see which stage, **Developing, Building or Sustaining**, has the most highlights, or whether **Not here yet** or **Don't know** reflects your thinking. **Shade** the appropriate box in the **Overall rating** column.

Note: In the event of two stages having the same number of highlights, it is suggested that you draw on any knowledge you have of other practices in the school related to this Element to help you determine the most appropriate stage.

Elements of effective practice		FOUNDATION 1: EFFECTIVE COMMUNICATION		
Level I		Level II	Level III	Your current stage
1A Using a variety of communication methods to	The school keeps families informed of upcoming events in a variety of ways,		Families, the community, and school staff communicate in numerous interactive ways,	Not here yet
seek and share information	including regular print and electronic notices, in the languages spoken by their families	tools, including personal calls, emails and notes.	both formally and informally. For example, school and family leaders take	Developing
	For example, the school uses newsletters, fliers, e-mail, automated phone calls, and text messages in the home languages of families as	For example, families who are not fluent in English are given up-to-date information through bilingual staff or family volunteers who	part in community forums, use appropriate forms of media, including community radio and newspapers, and networks, including online	Building
	needed.	are available at times convenient for these families.	social networking, to engage families.	Sustaining Don't know
		Junilies.		Don't know
1B Reporting student achievements in culturally	Information about student achievement is clearly communicated to families in relevant	Teachers implement a systematic effort to maximize family participation at family-	School offers information to families to assist them to participate collaboratively in family	Not here yet
sensitive and respectful ways	languages. For example, interpreters are used during	teacher meetings. For example, translating information into	teacher conversations. For example, a calendar of meetings to review school policies, assessments and testing programs, is published at the beginning of the school year.	Developing
	family-teacher conferences/meetings.	community languages, holding the meetings at a variety of locations, offering flexible times, follow-up telephone calls to families who do not reply to invitations.		Building
				Sustaining
				Don't know
1C Consulting with all families to identify issues	School creates and administers a family engagement survey*. The results guide the	The family survey is translated into multiple languages and communicated in various	Family survey results are reflected in the school plan.	Not here yet
and concerns within the school	development of family engagement goals. For example, School staff and the principal meet to discuss the survey results and plan strategies to address the findings. *May also use an existing survey such as the Title I or Climate and Family Engagement	ways, including in person, online, in print and by phone, and made available to all families. Results are posted on the school's website and discussed. For example, the school organizes a range of activities to discuss survey results with families	For example, programs, policies and practices are developed collaboratively by students, teachers, school leaders, families and community members to meet the needs of families as identified in the survey.	Developing
				Building
				Sustaining
	Evaluation	and seek additional feedback.		Don't know
1D Ensuring that all families have access to school	School leaders have a visible presence within the school.	The principal and other school leaders meet regularly with families in small groups or	The school has formal and informal structures to support families to hold	Not here yet
leaders	For example, School leaders make a point of being at the school's entrance when families	one-to-one as needed, in school and in different community locations.	conversations with school leaders. For example, The school provides families with a range of contact options and operates an 'open door' policy for families.	Developing
	drop-off/pick-up their children. Principal Chats allow families to provide feedback and their input is considered when developing content for meetings/events/activities.	For example, School leaders organize meetings with families at various sites (community centers, churches, recreation centers) to discuss issues such as homework expectations and		Building
				Sustaining
		changes to school policy.		Don't know













Elements of effective practice		FOUNDATION 2: STRENGTHENING RELATIONSHIP AND CAPACITY		
Level I		Level III Level III		Your current stage
2A Developing strong relationships with ALL families	Families are made to feel welcome when they enter the school. For example, a staff member, using the family's home language, gives new families information about the school and a tour of the school.	Family volunteers work in the front office to provide information and support to families and schools. For example, a help desk is established and staffed by family volunteers, fluent in various community languages.	The school employs a liaison to help families and community members become more engaged in school. For example, the liaison calls new families to invite them to attend school activities, offering to meet them at the front of the school	Not here yet Developing Building Sustaining Don't know
2B Creating a family-friendly atmosphere	The school is easy for visitors to navigate, and the community knows what is going on at the school. For example, signs clearly direct visitors to the front office and an outside noticeboard keeps the community informed of upcoming events	The school is welcoming to families and community members. For example, Principal coffees, Welcome Family events and other activities scheduled for families to meet staff and learn what is happening at school and celebrate children's learning	The school is a welcoming place where all families can drop in and connect with school staff and other families. For example, the school staff, together with families creates a family resource center, with information in various languages about the school and community resources, and staffed with family volunteers or school staff	Not here yet Developing Building Sustaining Don't know
2C Facilitating connections between families	The school takes steps to help families get to know other families in the school. For example, maintain current information for families to stay connected.	The school provides opportunities for families to get to know each other. For example, the school plans an orientation at the beginning of the year and distributes a calendar and school wide directory with staff and family listings.	The school develops programs to help families connect with each other. For example, the school newsletters provide information about its activities and strategies to help families build networks. The school organizes welcoming events throughout the year.	Not here yet Developing Building Sustaining Don't know
2D Integrate innovative educational programs to address the diverse needs of student	Teachers ensure that resources, classroom lessons and activities are inclusive of the diversity with the school community. For example, PTA, families, and parents are involved in planning and implementing programs and initiatives.	School, families and community members work together to celebrate the diversity within the school. For example, the school community coordinates a whole school approach to a specific day for celebrating the diversity within the school.	School collaborates with families and community agencies representing all backgrounds to improve cultural understanding. For example, the school and community jointly deliver Equity and Cultural Awareness training for staff.	Not here yet Developing Building Sustaining Don't know











Elements of effective practice		FOUNDATION 3: CONNECTING LEARNING AT HOME AND AT SCHOOL		
Level I		Level III Level III		Your current stage
3A Providing multiple opportunities for all families and teachers to discuss students social and academic progress	Families can contact teachers in person or through email, notes or phone and receive a timely response. Teachers make personal contact with all families at the beginning of the year to establish positive relationships. For example, teachers send home a welcome note to all families inviting their comments and providing an e-mail address or phone number and the best way to contact families including time of the day.	Teachers and school leaders regularly contact families with positive news as well as concerns about their children. Families have an easy way to communicate with teachers on a regular basis. For example, the school has a website where student work and other school wide events are posted. Families can ask general questions or organize meetings with teachers as needed.	Teachers and families discuss students' individual learning styles, family cultural experiences, strengths, and academic and personal needs, then develop learning goals to support academic success at school and at home. For example, families, students and teachers are involved in the development of individual learning plans for students.	Not here yet Developing Building Sustaining Don't know
3B Supporting families to participate in their child's learning	The school offers programs to families that will help promote learning in the home. For example, the school offers a series of workshops to help families better understand what is taught in mathematics and are able to practice, ask questions and leave with resources to support their child at home.	The school provides families with tools to support student learning in a variety of settings. For example, information packages for families of students participating in community based programs include strategies to support their child's learning.	Schools plan regular family learning events at school and community locations. For example, workshops on a variety of topics that help families support learning are held in various locations and at various times.	Not here yet Developing Building Sustaining Don't know
3C Developing families' understanding of learning programs and expected learning outcomes	Student work is displayed throughout the school in a way that shows how it meets academic standards. For example, teachers display students' writing tasks to demonstrate how students used skills such as clear and concise language, proper spelling and grammar	Teachers explain to families what students are learning throughout the year and what good work looks like for the student's stage of learning. For example, teachers maintain portfolios of student's work for families to view at key times during the year.	Teachers and families have regular scheduled discussions about how each school program or activity links to student learning. For example, teachers and families discuss the various curriculum outcomes addressed by student participation in an annual school event	Not here yet Developing Building Sustaining Don't know
3D Smoothing transitions for students and families at key points in the education continuum	Programs are conducted to help prepare students and families for the next step in schooling. For example, an elementary school collaborates with the local middle school to implement a transition program for families and students.	School staff, students and family leaders reach out to new students and their families, offering an orientation to the school, opportunities to participate in school activities and to meet other students and families. For example, student leaders assign buddies to new students and the school staff connects families to family mentors.		Not here yet Developing Building Sustaining Don't know





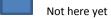






Elements of effective practice		FOUNDATION 4: RECOGNIZING THE ROLE OF THE FAMILY		
Level I		Level III Level III		Your current stage
4A Valuing and building on families' knowledge of their children	Teachers consult with families at the beginning of the year about their child's goals, strengths and talents. For example, teachers send a written survey translated at home with the child.	The school uses information provided by families to develop individual learning plans and school activities. For example, a teacher with Parent Liaison and a local community organization coordinate to offer an after-school GED program and Family Academy that provides English classes with childcare.	Schools and families work together to develop strategies to use in the home to build on students' strengths. For example, successful programs are written up as a resource for other families and schools.	Not here yet Developing Building Sustaining Don't know
4B Recognizing and supporting the needs of families	Teachers consult with families to find out what would help them to support their child's learning at home. For example, teachers send a written survey in relevant community languages home with the child.	Schools provide culturally appropriate resources in relevant community languages to support families with their child's learning. For example, bilingual math and literacy resources are developed and made available to families	School, families and community agencies collaborate to develop a program of activities to support families. For example, a series of information sessions and workshops on family related topics is delivered by professionals in the field of child development.	Not here yet Developing Building Sustaining Don't know
4C Removing barriers to family engagement	Schools consult with families to find out what would help them to support their child's learning at school or at home. For example, the school uses staff and volunteers with multilingual skills to invite families and reach out to disenfranchised communities or hard to engage.	The school uses the results of the consultation to develop strategies to remove barriers to family and community engagement in school activities. For example, interpreter services, transportation and childcare are made available.	The school reviews school policies and programs to ensure that barriers to family engagement are eliminated. For example, families are consulted about the best way to communicate with them and times to conduct meetings. Food, childcare and transportation are made available to families when attending meetings.	Not here yet Developing Building Sustaining Don't know
4D Acknowledging the critical role of families in their child's learning	Teachers find out what they can do to help families support their children's learning at home. For example, homework sheets contain instructions that are written in family friendly language with a brief outline of the expected outcomes of the tasks, and include opportunities for feedback from families and students.	Families have input into the school's homework and assessment policy. For example, homework and assessment tasks include interactive activities that show families how they can use everyday activities to support learning.	The school makes its facilities and resources available outside school hours for homework and study. For example, the school opens the library or computer room for afternoon or evening homework sessions where families can assist their children and gain support from teachers.	Not here yet Developing Building Sustaining Don't know















Elements of effective practice		FOUNDATION 5: SHARE DECISION-MAKING		
Level I		Level III Level III		Your current stage
5A Ensuring that all families have a voice in	The school informs families about issues or proposed changes, and gives them an	Family and community networks are used by the school to involve families in relevant	The school develops a policy to ensure that families have an equal voice in all relevant	Not here yet
decisions that affect their children	opportunity to respond.		decisions that affect children.	Developing
	For example, the school informs families in advance about changes in school activities, and	For example, the school has strong links with local community groups who provide advice or	For example, the policy establishes a mechanism for family initiated suggestions to	Building
	offers contact information in case families have questions.	resources for culturally and linguistically diverse communities and uses these links to	change policy and review programs	Sustaining
		reach out to families.		Don't know
5B	School uses a variety of strategies to seek	The school hosts meetings with families and	The school develops a policy to ensure that	Not here yet
Involving families and community members in whole-school planning and evaluation processes	input and engagement from families and community members.	school personnel about programs and policies to gain their ideas and feedback. For example, meetings are held at the school and community settings during the day and evening with interpreters as needed, to evaluate the school's literacy program.	families and community members contribute to whole-school planning and evaluation processes.	Developing
	For example, the school holds focus groups and community discussions throughout the		For example, the diversity within the school community is reflected in the composition of all school committees.	Building
	community to identify issues.			Sustaining
				Don't know
5C Developing an effective family representative	Schools encourage and support the development of a family representative body.	Families from different cultural groups are supported to become involved in the activities	Family committee leaders participate in ongoing leadership training.	Not here yet
body that represents ALL families	School and family leaders reach out to families who are not involved at the school to identify interests, concerns and priorities. For example, family leaders and school staff meet with families at community gathering spots	of the school representative body. For example, services such as interpreters during meetings, transportation and childcare are consistently provided for school-based events and school events held in community	For example, all families interested in	Developing
			leadership roles in the school are invited to participate in leadership training.	Building
				Sustaining
	and activities to build membership of the representative body.	locations.		Don't know
5D Developing family leadership capacity	Schools reach out to families from diverse backgrounds and invite them to become	Schools recruit interested families from all backgrounds to volunteer, sit on committees and run for office. For example, leaders survey families to find out their interests and skills, and follow up with opportunities where they might be able to help.	Families are trained to co-facilitate family workshops and/or meetings For example, family leaders are trained in facilitation skills such as brainstorming, roleplays, and small group activities that encourage everyone to speak out.	Not here yet
Developing family leadership capacity	involved in the school.			Developing
	For example, leaders greet families as they bring their children to school events, and get their ideas for family learning activities.			Building
				Sustaining
				Don't know













Elements of effective practice		FOUNDATION 6: COLLABORATING WITH COMMUNITY		
Level I		Level III Level III		Your current stage
6A	Schools work with community agencies to	Schools work to identify families who may	School and community agencies help families	Not here yet
Connecting families and students with community resources	identify resources and programs that support student learning.	-	better understand student options for additional resources to support their learning needs.	Developing
	For example, local officials and community leaders are invited to staff meetings to raise staff	community resources is developed and made available to families in the school's family	For example, a register of the groups and	Building
	awareness of resources in the community.	center and in community locations such as medical facilities, shopping centers, food	resources available in the community is developed and made available to families	Sustaining
		pantries, English classes and libraries	developed and made available to families through the school and electronically on the school's website	Don't know
6B Providing families with access to community	School staff collect information for families about community resources.	The school distributes information in multiple languages on local services about	The school is an active member of regular interagency meetings where information is	Not here yet
resources	For example, the school office has a notice	available programs and resources.	shared and strategies to promote services are developed.	Developing
	board and resource table with brochures about local training colleges, health services, sports	For example, the school provides information about after-school tutorial programs provided at local community organizations.	For example, a community resource expo is held every year to provide information for families about their services.	Building
	teams, and service -learning opportunities such as workforce development.			Sustaining
				Don't know
6C Creating a community hub within the school	The school has a family-friendly space within the school where staff and family volunteers	Outreach courses for families and community members are conducted in school facilities at	Government and non-government agencies located on school grounds.	Not here yet
	inform families about services and programs and plan activities. For example, the space is available to the community to provide on-site services.	various times.	For example, collaboration with other agencies	Developing
		For example, the local community college uses the school's computer room to conduct evening	to increase capacity of families to understand available services and classes.	Building
		computer related courses for families and community members.		Sustaining
				Don't know
6D Building capacity in community organizations to	School staff reaches out to community organizations and businesses seeking support	The school invites community leaders to be involved in school based programs.	School and family leaders work with community and business representatives to	Not here yet
engage with schools and support families	for school activities.	For example, the school establishes a mentoring	develop programs to support student learning. For example, the school community jointly develops submissions for funding for grants to	Developing
	For example, workers in local businesses support the school's literacy program by volunteering an hour a week to listen to children read.	program with local businesses to work with students and families to help students achieve For example, the school community jointly develops submissions for funding for grants to		Building
			Sustaining	
				Don't know











Elements of effective practice		FOUNDATION 7: PARTICIPATION & RELATIONSHIP BUILDING		
Level I		Level III Level III		Your current stage
7A Providing opportunities for families and community to participate in the life of the school	The school identifies opportunities for the participation of families and other community members at all levels of the school's operation. For example, school staff are surveyed at the beginning of the year to identify opportunities for family and community participation.	The school organizes formal participation programs. For example, the school develops a volunteer program, sends invitation forms to all families in their home language, and coordinates the response.	The school participation program reaches out to all families and offers opportunities for volunteering. For example, staff or volunteers make personal phone calls to families from diverse backgrounds to connect them to volunteering opportunities.	Not here yet Developing Building Sustaining Don't know
7B Supporting families to engage in student learning activities	Teachers and families work together to develop resources to support teaching and learning programs. For example, families and community members help to produce resource kits that can be used to support learning in the classroom or at home	The school implements strategies to overcome barriers to family and community engagement in teaching programs. For example, interpreter services, transportation and childcare facilities are made available.	The school organizes a database of family and community skills, expertise, and backgrounds, through which teachers can find resources. For example, a family member who is a writer is invited to Literacy events to work with students to improve writing skills.	Not here yet Developing Building Sustaining Don't know
7C Training families and community members as classroom helpers	Individual teachers train families to work with students in their classroom. For example, a teacher trains a small group of families to work one-on-one with students during reading lessons.	Families and community members are invited to participate in school-wide training programs to support teaching and learning programs. For example, workshops on specific aspects of literacy and math are offered throughout the year to build the capacity of families and community members to assist in classrooms.	School partners with training providers to deliver accredited courses for families and community members. For example, the school and local tutoring programs jointly train families from diverse backgrounds as tutors to support students' literacy and math learning.	Not here yet Developing Building Sustaining Don't know
7D Building the capacity of family and community members to lead the learning of others	Family and community members with an interest and experience in conducting workshops for other families are identified. For example, school staff or volunteers surveys families and community members and develops a database of workshop leaders.	School staff or volunteers develop family leaders who help meet other family's learning needs. For example, family leaders are trained in workshop facilitation skills and strategies for working in culturally diverse settings.	School staff and volunteers work with families on a regular basis to develop ways to improve families' capacity to support student learning. For example, the annual school plan includes strategies to build the capacity of family and community members to support the learning of others through ongoing family leadership development.	Not here yet Developing Building Sustaining Don't know









Practice/Element	What are our current practices?	What is working well?	What needs more work?
Effective Communication (two + ways)			
2. Strengthening relations and capacity			
3. Connecting learning at home and school			
4. Recognizing the role of family			
5. Shared decision-making			
6. Collaboration with community			
7. Participating			

2021-2022 Family Engagement Plan

School Name	Date	_ Approved by

Outcome	Possible strategies, activities and initiatives we want to consider	Persons Responsible (Who's helping)	Resources Needed (What training, information or other resources are needed)	Timeline (Projected date (s)	How will we measure the results? (e.g. questionnaires,surveys, checklist, interviews,observations and or/focus groups)
Effective Communication: Effective two way communication					
Strengthening relationships and capacity (Professional Development) How do we build a culture of welcome,inclusion and belonging that reflects respect for the diversity within the school community?					
Connecting learning at home (Building skills and capabilities) Families and schools share responsibility for student learning and well-being?					
Recognizing the role of family Acknowledge families as partners in their children's education					
Shared Decision Making Families are active contributors to school decision making and planning process					
Collaboration with Community Develop on-going relationships with community groups which enhance learning opportunities and outcomes for students and family					
Participation & Relationship building Family members contribute to the life of school in ways that reflect their interest, skills, experience and capacity					